

Small business optimism improves

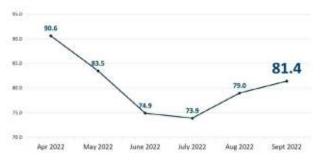
The WSJ/Vistage Small Business CEO Confidence Index continued to post gains above the lows recorded in the prior three months. The Index increased to 81.4 in September, up from 79.0 in August and the two-year lows set in June (74.9) and July (73.9). Most of the increase was due to improved expectations for the national economy; the September gain was also due to improved profit expectations. While most Index components have recently inched upward, it does not mean that a recession will be avoided; it does suggest that businesses have adjusted to a prolonged period of high inflation and rising interest rates. Although two-thirds of businesses expected to raise their selling prices in the year ahead, nine-in-ten respondents reported the need to pay higher wages, and the majority reported higher vendor costs and increased costs for raw materials and energy.

Uncertainty about the extent that the Federal Reserve will increase interest rates has led to small businesses putting fixed investment expenditures on hold. Plans for increased investments dropped in September to the same two-year low first recorded in June. Importantly, inventories of finished goods rose above normal levels. Of the 60% of small businesses that held inventories, twice as many reported holding higher-than-usual inventories than those holding lower-than-usual inventories. It is likely that these higher inventories are a precautionary measure, not an unintended accumulation, and will be addressed by a diminished future pace of production. Also supporting a cautious outlook were the 43% of small businesses that expected slowing customer demand. The critical issue is how much will the Federal Reserve's policies curtail demand and raise unemployment in late 2022 and 2023.

Small business sentiment about the economy improves

Small businesses continued to expect declining growth in the national economy to moderate in the year ahead. The proportion that expected declines fell to 47% in September, down from the tenyear peak of 62% in June and July. While few anticipated improved economic conditions (14%, unchanged from last month), the shift was primarily toward the stabilization of the economy (37%, up from 27% in June and July). Assessments of current economic conditions also improved, with negative judgments falling to 58% (from the July peak of 69%). While the recent shifts are welcome news, it should be noted that compared with last year's survey, evaluations of current economic conditions fell by 36.2%. One common interpretation is that businesses now anticipate a shorter and less severe recession: high inflation and rising unemployment, what is commonly called stagflation.





The WSJ/Vistage Small Business CEO Confidence Index increased to 81.4 in September 2022, a slight increase from last month.

Visit **vistageindex.com** to see the interactive tool and view results from previous months.

Revenue and profit expectations rise marginally

The proportion of small businesses that anticipated revenue increases was 57% in September, marginally higher than the July low of 49%. Indeed, the proportion expecting higher revenues from June to September was lower than any time during the past two years. The September assessment came despite 67% of small businesses anticipating they would have to raise selling prices for their products or services. Profit expectations were judged more favorably in September. The proportion of small businesses that expect rising profits were only marginally higher than last month (39% versus 36%). More significant is that the proportion of small businesses that expect profit declines dropped 7 percentage points, with just 20% expecting declines, down from last month's 27%.

Hiring plans remain strong

There has been virtually no change in hiring plans during the past four months. Adding to their workforces was planned by 53% of small businesses in September, barely above the 52% recorded in the prior three months, with all four months at the lowest level since the start of the pandemic. Compared with their hiring plans at the start of 2022, businesses were less likely to report no change in their plans in September (62% down from 70% last month). Among those who had changed hiring plans, businesses planned to hire more workers than last month

(29% up from 13%) and fewer planned workforce reductions (9% down from 17%). When asked about the challenges of filling job openings compared to the start of 2022, 30% said it was more difficult now compared with 18% replying it was now much easier. More than half of all small businesses (59%, just above last month's 57%) reported that unfilled jobs meant that they were unable to operate at full capacity.

- Analysis provided by Dr. Richard Curtin, University of Michigan

Source: September 2022 WSJ/Vistage Small Business CEO Confidence Index Survey n=752

| Question | | Answer | | Respondents | |
|----------|------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|-----|-------------|--|
| | | | # | % | |
| ۱. | Compared with a year ago, have overall economic conditions in the United States | Improved | 129 | 17% | |
| | improved, remained the same, or worsened? | Remained about the same | 179 | 24% | |
| | | Worsened | 439 | 58% | |
| | | Don't know/No opinion | 5 | 1% | |
| | | | | | |
| 2. | During the next 12 months, do you expect | Better | 102 | 14% | |
| | the overall economic conditions in the U.S. will be better, about the same, or worse than | About the same | 279 | 37% | |
| | now? | Worse | 351 | 47% | |
| | | Don't know/No opinion | 20 | 3% | |
| | | | | 1 | |
| 3. | Do you anticipate that your firm's sales revenues will increase, remain about the same, or decrease during the next 12 months? | Increase | 428 | 57% | |
| | | Remain the same | 230 | 31% | |
| | | Decrease | 87 | 12% | |
| | | Don't know/No opinion | 7 | 1% | |
| | | | 202 | 200 | |
| 1. | Do you expect your firm's profitability to | Improve | 293 | 39% | |
| | improve, remain about the same or worsen during the next 12 months? | Remain the same | 298 | 40% | |
| | | Worsen | 153 | 20% | |
| | | Don't know/No opinion | 8 | 1% | |
| | | Increase | 270 | 270 | |
| 5. | Are your firm's total fixed investment expenditures likely to increase, remain about the same, or decrease during the next 12 months? | | 278 | 37% | |
| | | Remain the same | 343 | 46% | |
| | | Decrease | 114 | 15% | |
| | | Don't know/No opinion | 17 | 2% | |

| Question | | Answer | | Respondents | |
|----------|--------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------|-----|-------------|--|
| _ | | | # | % | |
| 5. | Do you expect your firm's total number of employees will increase, remain about the same, or decrease during the next 12 | Increase | 401 | 53% | |
| | months? | Remain the same | 297 | 39% | |
| | | Decrease | 51 | 7% | |
| | | Don't know/No opinion | 3 | 0% | |
| , | How do you expect prices for your product or service to change during the next 12 months? | Increase | 500 | 67% | |
| • | | Remain the same | 221 | 29% | |
| | | Decrease | 21 | 3% | |
| | | Don't know/No opinion | 9 | 1% | |
| | Which effects of inflation are you experiencing for your business? Select all that apply | Higher costs for raw materials and other inputs | 426 | 579 | |
| • | | Increased prices from vendors | 572 | 769 | |
| | | Increased wages and compensation | 678 | 900 | |
| | | Increased energy prices | 384 | 519 | |
| | | Change in buyer behaviors (slowing demand, smaller budgets, increased rigor, longer sales cycles) | 323 | 439 | |
| | | Increased costs for business travel | 291 | 399 | |
| | | Not experiencing effects from inflation | 12 | 2% | |
| | | Other | 20 | 3% | |
| | | | | | |
| • | Which best describes your supply chain? | No problem | 94 | 139 | |
| | | Getting worse | 106 | 149 | |
| | | Slowly getting better | 379 | 519 | |
| | | Does not apply | 134 | 189 | |
| | | Other | 37 | 5% | |

| Question | | Answer | | Respondents | |
|----------|-----------------------------------------------------------------------------------------|---------------------------|-----|-------------|--|
| | | | # | % | |
| 10. | How do your current inventory levels compare to historical levels? | Higher | 187 | 25% | |
| | | About the same | 177 | 24% | |
| | | Lower | 76 | 10% | |
| | | Does not apply | 302 | 40% | |
| | | Other | 6 | 1% | |
| | | | | | |
| 1. | Since the beginning of the year, how has the | Increased | 52 | 9% | |
| | size of your workforce changed? | Remained the same | 100 | 18% | |
| | | Decreased | 221 | 39% | |
| | | Don't know | 133 | 23% | |
| | | | | | |
| 2. | Since the beginning of the year, how have your employee retention rates changed? | Increased | 97 | 13% | |
| | | Remained the same | 491 | 65% | |
| | | Decreased | 160 | 21% | |
| | | Don't know | 3 | 0% | |
| | | | | | |
| 3. | How will your hiring for the remainder of | Hiring more than planned | 215 | 29% | |
| | 2022 change compared to your plans at the start of the year? | No change to hiring plans | 467 | 62% | |
| | | Hiring less than planned | 69 | 9% | |
| | | Yes | 442 | 59% | |
| 4. | Are hiring challenges impacting your ability to operate your business at full capacity? | | | | |

Question

Responses

15. If hiring employees has become more difficult, what are you doing in response? Select all that apply

| | | Have implemented | Planning to implement | No plans to implement | | rtain at time |
|---|--------------------------------------------------------|---------------------|--------------------------|--------------------------|-----|------------------|
| u | Boosting wages | 79% | 11% | 8% | | 2% |
| | Offering flexible hours/schedules | 63% | 4% | 28% | | 5% |
| | Offering hiring bonuses | 35% | 7% | 51% | 7% | |
| | Creating apprenticeship or internship programs | 34% | 19% | 39% | , | 8% |
| | Leveraging assessments | 24% | 12% | 46% | 1 | 7% |
| | Increasing overtime | 30% | 4% | 60% | 7% | |
| | Refining recruitment strategies | 60% | 20% | 17% | 3% | |
| | Adding employee benefits | 46% | 13% | 36% | 5% | |
| | Developing existing workforce | 71% | 22% | 5% | 2% | |
| | Leadership development programs | 52% | 29% | 14% | 4% | |
| | Reorganizing the workforce | 39% | 19% | 37% | 6% | |
| | Investing in automation and labor-saving devices | 33% | 25% | 35% | 6% | |
| | Offering remote work options | 56% | 2% | 37% | 5% | |
| | . it as a is a second | Easier | | | 136 | 18% |
| | it easier or more ngs than at the start | | | | | |

16. Is your company finding it easier or more difficult to fill job openings than at the start of the year?

| Easier | 136 | 18% |
|----------------|-----|-----|
| No change | 386 | 52% |
| More difficult | 224 | 30% |

| Answer | Respo | ondents |
|---------------------------|----------------------------------------------------------------------|---------------------------------------------------------------------------------|
| | # | % |
| e All-remote workforce | 69 | 9% |
| Hybrid workforce | 348 | 46% |
| Fully onsite workforce | 305 | 41% |
| Other | 27 | 4% |
| | e All-remote workforce Hybrid workforce Fully onsite workforce | e All-remote workforce 69 Hybrid workforce 348 Fully onsite workforce 305 |

| 18. In the next three months, | | |
|-------------------------------------------------------------------------------------|--------------|--|
| how do you expect the following components of your workforce model to change? | Remote work | |
| workforce model to change: | On-site work | |

| ree months, | | Decrease | Remain the same | Increase |
|--------------------------------------------------|-------------------------------------------------|----------|-----------------|----------|
| xpect the nponents of your odel to change? | Remote work | 12% | 81% | 8% |
| der to change: | On-site work | 2% | 79% | 19% |
| | Flexible scheduling (hours and days on site) | 3% | 85% | 12% |

| 19. | During your company's last fiscal year, what | - |
|-----|----------------------------------------------|----|
| | was its total employment? | 1(|

| 19. | During your company's last fiscal year, what | 1-9 employees | 71 | 9% |
|-----|----------------------------------------------|-------------------|-----|-----|
| | was its total employment? | 10-19 employees | 131 | 17% |
| | | 20-49 employees | 305 | 41% |
| | | 50-99 employees | 181 | 24% |
| | | 100-499 employees | 63 | 8% |
| | | 500-999 employees | 1 | 0% |



A monthly survey measuring the sentiment of U.S. small business CEOs and owners about the economy.

Visit **vistageindex.com** to view an interactive tool with full results from previous months.