## SMB CEO confidence surges in December.

Economic optimism among small firms surged to its highest level since the survey first began in June 2012. Although the December survey was completed before the final passage of the tax reform legislation, it was CEO anticipation of its passage that prompted the gain in confidence. One-in-four small firms said that they planned changes in the structure or operation of their business in response to the passage of the tax reform legislation. Firms expressed the most aggressive planned expansion in investment spending ever recorded and the largest planned increase in the number of employees.

Expected gains in revenues as well as profits were anticipated by all-time record numbers of CEOs of small firms. These planned changes are as good as could be expected, even if the initial enthusiasm is tempered by the actual decisions of firms. Growth prospects for the national economy have improved over the recent lows, but have remained somewhat less favorable than last December immediately following the last presidential election.

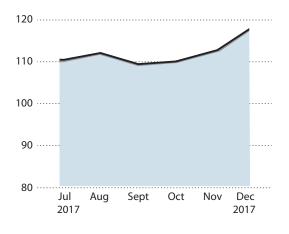
Nonetheless, 42% of small firms reported that the current administration improved their business prospects, only marginally below the January peak of 48%. The rollout of the tax reforms, together with ongoing regulatory changes, will hold the current administration's economic policy feet to the fire of the marketplace.

#### Jobs and investments expanding.

The largest number of CEOs of small firms since mid-2012 reported planned increases in their workforce as well as increases in planned investment expenditures during the year ahead. Plans to increase the total number of employees were cited by 72% of all small firm CEOs in the December 2017 survey, well above last month's 61% or last December's 60%. The recent surge in planned increases in employment directly reflects tax reforms, as regulatory changes have been ongoing throughout the past year. 52% of small firms planned increased spending on fixed business investments in December, up marginally from last month's 49% and last December's 48%.

While the recent gains in planned investment spending were small, December's response still represents the best outlook for increased investment spending since mid-2012. Importantly, these gains in planned

### WSJ/Vistage Small Business CEO Confidence Index



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employment and fixed investment expenditures occurred prior to the passage of the tax bill; additional adjustments are anticipated once the impact of all of the provisions of the bill become known to small firms.

### Robust gains in revenues and profits expected.

83% of CEOs from small firms in December expect increased revenues in the year ahead, up from last month's 78% and tied the five-year peak of 83% first recorded in August 2017. Just 3% of CEOs of small firms anticipate declines in total revenues, the lowest number ever recorded. Profits were expected to increase by 66%, the highest percentage recorded since min-2012. Both revenue and profit expectations improved substantially following the presidential election. In anticipation of the passage of tax reform, these expectations rose to new peak levels.

### Small firm CEOs expect continued economic growth.

Conditions in the national economy were reported to have recently improved by 65% of all small business firms in December, up from 57% last month and 43% last December. While the December figure was slightly below the peak of 67% set in January 2015, it was substantially above the 25% recorded in the month prior to the presidential election. The proportion that expected continued gains in the national economy rose slightly to 44% in December, up from last month's 37% but still well below the five-year peak of 60% recorded in January 2017. These small expected gains in the national economy stand in sharp contrast to the much larger gains expected in CEO anticipation of their firms' growth in the year ahead.

- Analysis provided by Dr. Richard Curtin, University of Michigan

| Question |  | Answer                  |     | Respondents |  |
|----------|--|-------------------------|-----|-------------|--|
| ١.       | Compared with a year ago, have overall<br>economic conditions in the United States<br>improved, remained the same or worsened?                           |                         | #   | %           |  |
| •        |  | Improved                | 478 | 65%         |  |
|          |  | Remained about the same | 229 | 31%         |  |
|          |  | Worsened                | 30  | 4%          |  |
|          |  | Don't know/No opinion   | 3   | 0%          |  |
|          | During the next 12 months, do you<br>expect the overall economic conditions<br>in the United States will be better, about<br>the same or worse than now? | Better                  | 329 | 44%         |  |
| •        |  | About the same          | 320 | 43%         |  |
|          |  | Worse                   | 83  | 11%         |  |
|          |  | Don't know/No opinion   | 8   | 1%          |  |
|          | Are your firm's total fixed investment<br>expenditures likely to increase, remain<br>about the same or decrease during the<br>next 12 months?            | Increase                | 387 | 52%         |  |
| •        |  | Remain the same         | 302 | 41%         |  |
|          |  | Decrease                | 41  | 6%          |  |
|          |  | Don't know/No opinion   | 10  | 1%          |  |
|          | Do you anticipate that your firm's sales<br>revenues will increase, remain about the<br>same or decrease during the next<br>12 months?                   | Increase                | 616 | 83%         |  |
| ,        |  | Remain the same         | 98  | 13%         |  |
|          |  | Decrease                | 24  | 3%          |  |
|          |  | Don't know/No opinion   | 2   | 0%          |  |
|          | Do you expect your firm's profitability to<br>improve, remain about the same, or worsen<br>during the next 12 months?                                    | Improve                 | 486 | 66%         |  |
| ,        |  | Remain the same         | 197 | 27%         |  |
|          |  | Worsen                  | 52  | 7%          |  |
|          |  | Don't know/No opinion   | 5   | 1%          |  |

| Qu | estion   | Answer   | Respo | Respondents |  |
|----|--|--|-------|-------------|--|
| б. | Do you expect your firm's total number<br>of employees will increase, remain about<br>the same or decrease during the next<br>12 months? |  | #     | %           |  |
| 0. |  | Increase   | 530   | 72%         |  |
|    |  | Remain the same  | 184   | 25%         |  |
|    |  | Decrease   | 24    | 3%          |  |
|    |  | Don't know/No opinion                                  | 2     | 0%          |  |
| 7. | If hiring workers has become more difficult,<br>what are you doing in response?  | Boosting wages   | 380   | 30%         |  |
|    | what are you doing in response?  | Adding employee benefits                               | 219   | 17%         |  |
|    |  | Developing existing workforce                          | 431   | 34%         |  |
|    |  | Reducing sales/marketing activities that create demand | 21    | 2%          |  |
|    |  | Lengthening fulfillment/delivery timelines             | 50    | 4%          |  |
|    |  | Other  | 136   | 11%         |  |
|    |  |  |       |             |  |
| •  | Has the Trump administration changed prospects for your business?  | It has improved prospects for my firm.                 | 305   | 42%         |  |
|    |  | It has worsened prospects for my firm.                 | 100   | 14%         |  |
|    |  | It has had no impact on prospects for my firm.         | 328   | 45%         |  |
| •  | Do you expect to change how your business<br>is structured or operates in response to<br>changes in the tax bill?                        | Yes  | 179   | 24%         |  |
|    |  | No   | 557   | 76%         |  |

| Question |   | Answer                |     | Respondents |  |
|----------|---|-----------------------|-----|-------------|--|
| 10.      | What do you expect to do with any tax savings?                            |                       | #   | %           |  |
| 10.      |   | Boost wages           | 59  | 8%          |  |
|          |   | Increase investment   | 278 | 38%         |  |
|          |   | Expand into new areas | 104 | 14%         |  |
|          |   | Take more profits     | 174 | 24%         |  |
|          |   | Other                 | 112 | 15%         |  |
|          |   |                       |     |             |  |
| 11.      | During your company's last fiscal year, what<br>was its total employment? | 1-9 employees         | 67  | 9%          |  |
|          |   | 10-19 employees       | 150 | 20%         |  |
|          |   | 20-49 employees       | 265 | 36%         |  |
|          |   | 50-99 employees       | 174 | 24%         |  |
|          |   | 100-499 employees     | 71  | 10%         |  |
|          |   | 500-999 employees     | 3   | 0%          |  |
|          |   | None                  | 10  | 1%          |  |
|          |   |                       |     |             |  |
| 12.      | During your company's last fiscal year,<br>what were its total revenues?  | 1-4 Million           | 230 | 31%         |  |
|          |   | 5-9 Million           | 239 | 32%         |  |
|          |   | 10-20 Million         | 271 | 37%         |  |

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